

# National seminar exercise 2024

KC-UT-ÖV

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## National seminar exercise 2024

The National seminar exercise 2024 (NSÖ 24) was planned and executed in a cross-agency exercise planning group consisting of the Swedish Civil Contingencies Agency (MSB), the Swedish National Board of Health and Welfare, and the Swedish Armed Forces. The aim of the exercise was to explore Sweden's total defense capability relating to patient flow management in accordance to NATO's expectations on Sweden as a member state.

The target group was organizations with a particular responsibility for patient flow management in the Swedish total defense, such as transport, logistics, healthcare, border control, etc. The format was characterized by a climate of learning and lack of prestige, where participants developed their knowledge and understanding through discussions based on the exercise objectives, questions and the scenario.

## Exercise objectives

Three exercise objectives were formulated from the objectives of CAMO 24 and also adapted to the national conditions in the National exercise directions and the organizations' levels of knowledge in the subject area.

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## CAMO 24

Casualty Move 2024 (CAMO 24) was a NATO-led exercise with the aim to practise civil-military cooperation and coordination between the EU, NATO and member states regarding patient flow management during war. It was the fourth exercise in an annual exercise series. Concurrently to CAMO 24, the plug-in exercise NSÖ 24 took place with the purpose to utilize the NATO-exercise, and thus strengthening the Swedish national total defence capability. A total of 16 nations participated in CAMO 24, including Sweden.



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## Development areas

The evaluation objectives of NSÖ 24 were to identify strengths and shortcomings. The findings have outlined areas for further development. These concretize which areas are in need of further refinement in order to evolve the overall knowledge and thus achieve capability development.

The following development areas have been formulated:

1. Strengthen civil-military cooperation
2. Ability to solve tasks together
3. Increase knowledge about NATO's expectations on Sweden
4. Apply relevant legislation

To take part of more information about the results of the exercise and the content of the development areas, see the evaluation report "Nationell seminarieövning 2024 – NSÖ 24" (MSB2507), published on [msb.se](http://msb.se)

## Experience management

The efforts with experience management from NSÖ 24 began during the exercise planning process and continued through the exercise execution until the final exercise evaluation result. The objective is that insights from the exercise are taken care of through the day-to-day activities of organizations and implemented in an appropriate way which develops capabilities.

The evaluation results can be seen as a foundation for continued work. Both exercise participants and other stakeholders can use the results to initiate or resume tasks to identify, make decisions, and implement measures that meet the needs from the evaluation report.

## Exercise objectives NSÖ 24

**Objective 1** – Knowledge of responsibilities, tasks, methods and regulations for the own organization

**Objective 2** - Knowledge of roles, tasks, methods and regulations of cooperating organizations

**Objective 3** – Explore potential strengths and shortcomings in patient flow management

